Part 5: Appendixes
Appendix A: Membership of the Ministerial Council

Members from 1 July 2005 to 30 June 2006

**Australian Government**
The Hon. Peter McGauran, MP  
Minister for Agriculture, Fisheries and Forestry (Chair)  
(from 7 July 2005)

Senator the Hon. Ian Campbell  
Minister for Environment and Heritage

The Hon. Malcolm Turnbull, MP  
Parliamentary Secretary to the Prime Minister  
(from 21 April 2006)

The Hon. Warren Truss, MP  
Minister for Agriculture, Fisheries & Forestry (Chair)  
(to 6 July 2005)

Senator the Hon. Ian Macdonald  
Minister for Fisheries, Forestry and Conservation  
(to 20 April 2006)

**New South Wales**
The Hon. Ian Macdonald, MLC  
Minister for Natural Resources, Minister for Primary Industries and Minister for Mineral Resources

The Hon. Bob Debus, MP  
Attorney-General, Minister for the Environment and Minister for the Arts

The Hon. Craig Knowles, MP  
Minister for Infrastructure and Planning and Minister for Natural Resources (to 3 August 2005)

**Victoria**
The Hon. John Thwaites, MP  
Deputy Premier, Minister for Environment and Minister for Water

The Hon. Bob Cameron, MP  
Minister for Agriculture

**South Australia**
The Hon. Karlene Maywald, MP  
Minister for the River Murray

The Hon. Rory McEwen, MP  
Minister for Agriculture, Food and Fisheries

The Hon. Gail Gago, MP  
Minister for the Environment and Conservation  
(from 23 March 2006)

The Hon. John Hill, MP  
Minister for the Environment and Conservation  
(to 22 March 2006)

**Queensland**
The Hon. Henry Palaszczuk, MP  
Minister for Natural Resources, Mines and Water  
(from 29 July 2005)

The Hon. Stephen Robertson, MLA  
Minister for Natural Resources and Mines (to 28 July 2005)

**Australian Capital Territory**
Mr Jon Stanhope, MLA  
Chief Minister

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1 The Australian Capital Territory became a full member of the Agreement on the 19th May 2006.
Appendix B: Membership of the Community Advisory Committee

Members from 1 July 2005 to 30 June 2006

Chairman
Mr Myles Treseder  
(Chair from 2 November 2005)
(Acting Chair to 1 November 2005)

Member

New South Wales
Mr Kelvin Baxter
Mr Mark King  
(to 30 April 2006)
Mr Lee O’Brien  
(to 30 April 2006)

Victoria
Mr Don Cummins
Mr Rodney Hayden  
(to 30 April 2006)
Ms Sarah Nicholas  
(to 30 April 2006)

South Australia
Mrs Joanne Pfeiffer  
(to 30 April 2006)
Mrs Sharon Starick
Mr Derek Walker

Queensland
Mr John Grabbe
Mr Clarrie Hillard  
(to 30 April 2006)
Ms Sarah Moles

Australian Capital Territory
Prof Ian Falconer

Interests
Mr Leon Broster – Urban  
(to 30 April 2006)
Mr Hamish Holcombe – Dryland Farming  
(to 30 April 2006)
Mr Lee Joachim – Indigenous  
(to 30 April 2006)
Cr Phyllis Miller – Local Government
Mr Mike Nolan – Indigenous  
(to 24 February 2006)
Mr Nick Roberts – Environment
Irrigation Industry – vacant  
(formerly filled by Myles Treseder)
Appendix C: Membership of the MDBC

Members from 1 July 2005 to 30 June 2006

Rt Hon. Ian Sinclair AC  Independent President

Australian Government

Mr David Borthwick  Secretary, Department of the Environment and Heritage
Ms Joanna Hewitt  Secretary, Department of Agriculture, Fisheries and Forestry
Dr Conall O’Connell (Deputy)  Deputy Secretary, Department of the Environment and Heritage
Mr Daryl Quinlivan (Deputy) (elect)  Deputy Secretary, Department of Agriculture, Fisheries and Forestry
Mr Bernard Wonder (Deputy)  Deputy Secretary, Department of Agriculture, Fisheries and Forestry (to 26 August 2005)

New South Wales

Dr Richard Sheldrake  Director-General, Department of Natural Resources (from 3 September 2005)
Mr Barry Buffier  Director-General, Department of Primary Industries (from 22 March 2006 to 30 June 2006)
Ms Lisa Corbyn (Deputy)  Director-General, Department of Environment and Conservation (from 1 July 2005 to 30 June 2006)
Mr David Harriss (Deputy)  Regional Director, Murray-Murrumbidgee, Department of Infrastructure, Planning and Natural Resources
Ms Jennifer Westacott  Director-General, Department of Infrastructure, Planning and Natural Resources (to 2 September 2005)

Victoria

Prof. Lyndsay Neilson  Secretary, Department of Sustainability and Environment
Mr Peter Harris  Secretary, Department of Primary Industries
Mr David Downie (Deputy)  Deputy Secretary, Water Sector Group, Department of Sustainability and Environment (from 30 August 2005)
Mr Denis Flett (Deputy)  Chief Executive Officer, Goulburn-Murray Water (to 30 June 2005)
Mr Gregory Wilson (Deputy)  Deputy Secretary, Water Sector Division, Department of Sustainability and Environment (to 28 October 2005)
South Australia

Mr Robert Freeman  Chief Executive, Department of Water, Land and Biodiversity Conservation

Mr John Scanlon  SA Commissioner (from 12 January 2006)

Mr Allan Holmes (Deputy)  Chief Executive, Department of Environment and Heritage

Mr Geoff Knight (Deputy)  Acting Chief Executive, Department of Primary Industries and Resources (from 22 June 2006)

Mr James Hallion  Chief Executive, Primary Industries and Resources SA (Commissioner to 11 January 2006, Deputy Commissioner from 12 January 2006 to 21 June 2006)

Ms Anne Howe (Deputy)  Chief Executive, Department of Environment and Heritage (to 11 January 2006)

Queensland

Mr James Purtill  Director-General, Environmental Protection Agency

Mr Scott Spencer  Deputy Director-General, Water and Sustainable Landscapes, Department of Natural Resources, Mines and Water (from 1 December 2005)

Mr Gregory Claydon (Deputy)  General Manager, Water Planning, Department of Natural Resources, Mines and Water

Mr Bruce Turner (Deputy)  Executive Director, Strategic Policy, Industry Development, Department of Primary Industries and Fisheries (from 1 December 2005)

Mr Bryan Coulter  Deputy Director General, Department of Natural Resources and Mines (to 3 August 2005)

Mr Christopher Robson (Deputy)  Executive Director, Natural Resources Sciences Department of Natural Resources and Mines (to 4 August 2005)

Australian Capital Territory

Mr Peter Ottesen  Executive Director, Office of Sustainability

Dr Maxine Cooper  Executive Director, Environment ACT, Department of Urban Services (to 22 February 2005)

Ms Elizabeth Fowler (Deputy)  Director, Environment Protection, Environment ACT, Department of Urban Services (to 23 July 2005)
Appendix D: Committees and working groups 2005–06

**Corporate Services**
- Commission Strategy Committee
- Audit and Compliance Committee
- Investment Committee (agreed but not yet constituted)
- Legislative Working Group

**River Murray Water**
- River Murray Water Committee
- Lake Victoria Advisory Committee
- Water Liaison Working Group
- Asset Management Advisory Working Group
- Salt Interception Technical Working Group
- Advisory Group on Hume to Yarrawonga Waterway Management
- Hume–Dartmouth Technical Review Committee

**Natural Resources Management**
- Natural Resources Management Committee
- The Living Murray Committee
- Basin Salinity Management Strategy Implementation Working Group
- Sustainable Rivers Audit Implementation Working Group
- Native Fish Strategy Implementation Working Group
- Water Policy Coordination Working Group
- Project Assessment Working Group
- Environmental Watering Working Group
- Interstate Water Trade Working Group
- Water Quality Technical Working Group
- The Living Murray Environmental Works and Measures Taskforce
- Water Audit Panel
- Schedule E Taskforce
- NWI/MDB Agreement Consistency Taskforce
- The Living Murray/Basin Salinity Management Strategy Coordinating Task Force
<table>
<thead>
<tr>
<th>Title</th>
<th>Pub no.</th>
</tr>
</thead>
<tbody>
<tr>
<td>The Barmah-Millewa Forest — Asset environmental management plan overview September 2005</td>
<td>Brochure</td>
</tr>
<tr>
<td>The Chowilla Floodplain (including Lindsay–Wallpolla) — Asset environmental management plan overview September 2005</td>
<td>Brochure</td>
</tr>
<tr>
<td>Demonstration reaches for native fish March 2006</td>
<td>Brochure</td>
</tr>
<tr>
<td>Fish 'n' Chips December 2005</td>
<td>Flyer</td>
</tr>
<tr>
<td>The Gunbower Koondrook–Perricoota Forest — Asset environmental management plan overview September 2005</td>
<td>Brochure</td>
</tr>
<tr>
<td>The Hattah Lakes — Asset environmental management plan overview September 2005</td>
<td>Brochure</td>
</tr>
<tr>
<td>Keeping salt out of the Murray (update) May 2006</td>
<td>Brochure</td>
</tr>
<tr>
<td>Living Landscapes October 2005 (co published with Primary English Teaching Association)</td>
<td></td>
</tr>
<tr>
<td>The Living Murray Environmental Watering plan — Asset environmental management plan overview September 2005</td>
<td>Brochure</td>
</tr>
<tr>
<td>The Living Murray: Foundation report on the significant ecological assets targeted in the first step decision July 2005</td>
<td>09/05</td>
</tr>
<tr>
<td>The Lower Lakes, Coorong and Murray Mouth — Asset environmental management plan overview September 2005</td>
<td>Brochure</td>
</tr>
<tr>
<td>Management of Murray Cod in the Murray-Darling Basin July 2005</td>
<td>22/05</td>
</tr>
<tr>
<td>The Murray-Darling Basin (update) June 2006</td>
<td>Brochure</td>
</tr>
<tr>
<td>Murray-Darling Basin Commission calendar 2006 December 2005</td>
<td></td>
</tr>
<tr>
<td>Murray-Darling Basin Commission Strategic Plan 2005–2010 April 2006</td>
<td>08/06</td>
</tr>
<tr>
<td>Perceptions on Implementing Integrated Catchment Management in the Murray-Darling Basin December 2005</td>
<td>20/05</td>
</tr>
<tr>
<td>Proceedings of fish habitat rehabilitation workshop November 2005</td>
<td>21/05</td>
</tr>
<tr>
<td>Pyramid Creek Salt interception scheme May 2006</td>
<td>Brochure</td>
</tr>
<tr>
<td>Review of the River Murray Water Quality Monitoring Program July 2005</td>
<td>15/05</td>
</tr>
<tr>
<td>The River Murray Channel — Asset environmental management plan overview September 2005</td>
<td>Brochure</td>
</tr>
<tr>
<td>Sediments and nutrients in the rivers of the Murray-Darling Basin November 2005</td>
<td>14/05</td>
</tr>
<tr>
<td>Snags and Resnagging December 2005</td>
<td>Flyer</td>
</tr>
</tbody>
</table>
Appendix F: Key performance indicators for delivery of strategic plan

Objective 1

Protection and enhancement of the Basin’s shared environmental assets and water resources

<table>
<thead>
<tr>
<th>Key performance indicator</th>
<th>Strategy</th>
<th>Type of indicator</th>
</tr>
</thead>
<tbody>
<tr>
<td>(a) Water recovery targets (as contained in the Living Murray Business Plan) achieved totalling an average of up to 500 GL per year by June 2009</td>
<td>Strategy 1.1</td>
<td>✓</td>
</tr>
<tr>
<td>(b) Delivery of the agreed Environmental Works and Measures Program for each year of the Strategic Plan</td>
<td>Strategy 1.1 and 1.6</td>
<td>✓ ✓</td>
</tr>
<tr>
<td>(c) Baseline condition established, as part of the development and implementation of monitoring and evaluation arrangements for The Living Murray, for the six significant ecological assets by December 2006</td>
<td>Strategy 1.1</td>
<td>✓</td>
</tr>
<tr>
<td>(d) Delivery of the Living Murray First Step Decision’s ecological objectives (including for floodplain and wetland health, birds and fish) at each of the six significant ecological assets from June 2009</td>
<td>Strategy 1.1</td>
<td>✓</td>
</tr>
<tr>
<td>(e) The Living Murray First Step evaluated on an annual basis and the development of future options considered by June 2007, consistent with the period of review for The Living Murray Business Plan (Clause 159), or earlier as requested by Ministerial Council</td>
<td>Strategy 1.1</td>
<td>✓</td>
</tr>
<tr>
<td>Option 1</td>
<td>Strategy 1.2, 1.4 and 1.5</td>
<td>✓ ✓</td>
</tr>
<tr>
<td>(f) By June 2010, full agreement to, and compliance with, an enhanced Cap(^1) in accordance with NWI deadlines and requirements</td>
<td>Strategy 1.2, 1.4 and 1.5</td>
<td>✓ ✓</td>
</tr>
</tbody>
</table>

OR

Option 2

(f) Full compliance with the Cap on surface water diversions, and finalisation of other valley caps within the Basin AND

(g) By end 2008, full agreement to, and compliance with, integrated accounting of surface and groundwater, in accordance with NWI deadlines and requirements and considering a range of options to address the impacts of risks to water resources, which may include an enhanced Cap

\(^1\) Including integrated accounting of surface and groundwater, and considering impacts of risks to water resources
### Appendix F: Key performance indicators for delivery of strategic plan (continued)

<table>
<thead>
<tr>
<th>Key performance indicator</th>
<th>Strategy</th>
<th>Type of indicator</th>
</tr>
</thead>
<tbody>
<tr>
<td>(h) Across the Basin, full compliance each year with End of Valley salinity targets and maintenance of salinity registers in net credit, confirmed through annual audits</td>
<td>Strategy 1.3</td>
<td>✔️</td>
</tr>
<tr>
<td>(i) 71 EC salinity mitigation impact on target to be achieved by 2012 (61 EC by June 2010)</td>
<td>Strategy 1.3</td>
<td>✔️</td>
</tr>
<tr>
<td>(j) Demonstrated reduction in costs of salt peaks by 25% by June 2010</td>
<td>Strategy 1.3</td>
<td>✔️</td>
</tr>
<tr>
<td>(k) Annual compliance with the Basin Salinity Target to maintain salinity levels in the River Murray at Morgan in South Australia, below 800 EC for 95% of the time</td>
<td>Strategy 1.3</td>
<td>✔️   ✔️</td>
</tr>
<tr>
<td>(l) Annual integrated reports on the condition of and risks to, the Basin’s natural resources used in Commission and Council decision making</td>
<td>Strategy 1.4, 1.5 and 3.4</td>
<td>✔️   ✔️</td>
</tr>
<tr>
<td>(m) Net improvement in key native fish populations and distribution across the Basin by June 2010</td>
<td>Strategy 1.6</td>
<td>✔️</td>
</tr>
</tbody>
</table>
### Appendix F: Key performance indicators for delivery of strategic plan (continued)

#### Objective 2

**Efficient and equitable delivery of water for productive and sustainable domestic consumption, environmental benefit and economic use**

<table>
<thead>
<tr>
<th>Key performance indicator</th>
<th>Strategy</th>
<th>Type of indicator</th>
</tr>
</thead>
<tbody>
<tr>
<td>(a) Delivery of State shares of available water (for domestic consumption and economic use) in 100% of instances</td>
<td>Strategy 2.1 and 2.5</td>
<td>Economic ✔, Environmental ✔, Social ✔</td>
</tr>
<tr>
<td>(b) Demonstrated track record in each year of responding to environmental watering opportunities, consistent with the Living Murray Environmental Watering Plan and the outcomes of the six Significant Ecological Assets Plans</td>
<td>Strategy 1.1 and 2.1</td>
<td>Economic ✔</td>
</tr>
<tr>
<td>(c) Full compliance with Cap, confirmed through annual audits 2</td>
<td>Strategy 1.2 and 2.1</td>
<td>Economic ✔</td>
</tr>
<tr>
<td>(d) Improved measurement of shared water resources across the Basin, as required by NWI 3</td>
<td>Strategy 2.4</td>
<td>Economic ✔</td>
</tr>
<tr>
<td>(e) NWI directions on barrier-free market arrangements for open, interstate water trade across the southern connected Basin achieved, as required by NWI</td>
<td>Strategy 2.2</td>
<td>Economic ✔</td>
</tr>
<tr>
<td>(f) Be within the top one-third of water asset managers in Australia by June 2010 4</td>
<td>Strategy 2.3 and 2.5</td>
<td>Economic ✔</td>
</tr>
<tr>
<td>(g) For large dams, measurable improvement each year until 100% compliant with Australian National Committee on Large Dams (ANCOLD) Guidelines</td>
<td>Strategy 2.3</td>
<td>Economic ✔</td>
</tr>
</tbody>
</table>

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2 Note that this annual reporting requirement varies from other six-monthly progress reporting to Council set out in Section VI of this Plan.

3 Note that knowledge of how best to measure the shared water resource under the NWI is not yet sufficiently developed. As measures are refined, the Commission will report against them.

4 Note that this KPI will be measured twice during the Strategic Plan period, unlike other six-monthly progress reporting to Council set out in Section VI.
## Appendix F: Key performance indicators for delivery of strategic plan (continued)

### Objective 3

**Delivery of high quality advice to Council, and achievement of its endorsed priorities, through strengthened capacity of the Commission and the Commission Office**

<table>
<thead>
<tr>
<th>Key performance indicator</th>
<th>Strategy</th>
<th>Type of indicator</th>
</tr>
</thead>
<tbody>
<tr>
<td>(a) Ministerial Council satisfied with quality and timeliness of advice, that decisions have been implemented effectively and that its Community Advisory Committee has been provided with appropriate information and has been well supported (all measured annually)</td>
<td>Strategy 3.1, 3.2, 3.4 and 3.5</td>
<td>![ ](check mark)</td>
</tr>
<tr>
<td>(b) Commissioner satisfaction with Commission Office’s secretariat services, budget development, and management and performance reporting, to reach 9/10 by 2007</td>
<td>Strategies 3.1, 3.2 and 3.3</td>
<td>![ ](check mark)</td>
</tr>
<tr>
<td>(c) Revised governance and committee structure in place by December 2005</td>
<td>Strategy 3.3 and 3.5</td>
<td>![ ](check mark)</td>
</tr>
<tr>
<td>(d) Staff satisfaction survey improvement year on year</td>
<td>Strategy 3.2</td>
<td>![ ](check mark)</td>
</tr>
<tr>
<td>(e) Zero long term injury frequency rate in each year</td>
<td>Strategy 3.2</td>
<td>![ ](check mark)</td>
</tr>
</tbody>
</table>